Executive Council

ANNUAL REPORT

2005 - 2006

Alberta

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2007-00141

EXECUTIVE COUNCIL
Annual Report
2005-2006

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Preface

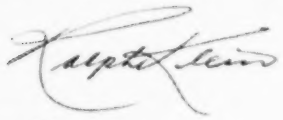
The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 Ministries.

The annual report of the Government of Alberta released June 26, 2006, contains the Minister of Finance's accountability statement, the consolidated financial statements of the Province and a comparison of the actual performance results to desired results set out in the government's business plan, including the *Measuring Up* report.

This annual report of the Ministry of Executive Council contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry's business plan. This Ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.

Minister's Accountability Statement

The Ministry's Annual Report for the year ended March 31, 2006, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at August 30, 2006 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.



Ralph Klein
Premier

Message from the Minister

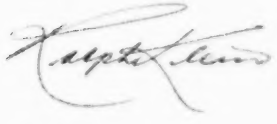
I'm pleased to offer Albertans this report on the activities of Executive Council for 2005-06. It includes operational highlights and financial information for Executive Council, Corporate Internal Audit Services and the Public Affairs Bureau.

The main responsibility of Executive Council is to provide leadership and coordination for government's long-term strategic plan for the province. Executive Council staff work to ensure that individual ministry strategies are coordinated and that programs and services continue to meet the needs of Albertans. Executive Council staff monitor and develop short, medium and long-term priorities across government. They also play an important role in facilitating the coordination of government's cross-ministry initiatives. Other Executive Council responsibilities include providing policy, planning and administrative support for the Premier's office, Executive Council, the Office of the Lieutenant Governor, the Protocol Office and the Alberta Order of Excellence.

2005-06 marked the second full fiscal year for the Office of the Chief Internal Auditor. During the year, the office was renamed to better reflect its role and purpose within government; it is now called Corporate Internal Audit Services. Corporate Internal Audit Services is designed to assist management in ensuring government operates in the most cost-effective and efficient way possible. It is also responsible for ensuring operations comply with Government of Alberta legislation, regulations and policies, which is a goal for both the office and government as a whole.

Alberta's Centennial continued to be a key focus of government through to the end of 2005. This included the organization of Alberta's official birthday celebration on September 1, as well as the coordination of the May Royal Visit of Her Majesty Queen Elizabeth II and His Royal Highness The Duke of Edinburgh. Other centennial initiatives included the re-opening of the Jubilee Auditoriums in Edmonton and Calgary and the renaming of the Royal Museum and Queen Elizabeth II Highway.

This year's planning and communications activities also covered a wide range of other areas, from promoting public safety during the floods and Wabamun Lake oil spill, to protecting and preserving Alberta's environment, showcasing Alberta's economy on the national and international stage, and developing opportunities for Albertans to learn, work and enjoy a high quality of life.



Ralph Klein
Premier

Management's Responsibility for Reporting

The Ministry of Executive Council includes Executive Council/Office of the Premier, the Office of the Lieutenant Governor, the Public Affairs Bureau and Corporate Internal Audit Services.

The executives of the individual entities within the Ministry have the primary responsibility and accountability for the respective entities. Collectively, the executives ensure the Ministry complies with all relevant legislation, regulations and policies.

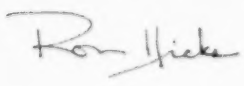
Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Premier, Minister Responsible for Executive Council. Under the direction of the Minister Responsible, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control, which give consideration to costs, benefits and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and the Minister Responsible for Executive Council any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the Government Accountability Act.

In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executive of the individual entities within the Ministry.



Ron Hicks
Deputy Minister, Executive Council

Organizational Chart

Ministry of Executive Council
Office of the Premier / Executive Council
provides procedures for decision making and administrative support to Executive Council (Cabinet), its Members and Committees
provides support to the Office of the Premier
provides administrative support to the Office of the Lieutenant Governor of Alberta
provides leadership to the Alberta Public Service
Policy Coordination Office
supports the government in its corporate strategic planning and policy direction
promotes collaboration and coordination across government
Protocol Office
provides programs for senior international visitors and protocol advice for provincial government ceremonial events
Alberta Order of Excellence
supports the Alberta Order of Excellence Council, which reviews public nominations and selects individuals to receive the province's highest honour
Ph. 427-1076 Fax. 427-0305
Public Affairs Bureau
Communications Services
assigns communications staff to ministries to develop and implement communications plans and programs
plans, coordinates and executes cross-government communications activities
Communications Resources
manages the Alberta Government Home Page
distributes government news releases
manages the government's Visual Identity Program
provides technical support for news conferences and announcements
Alberta Queen's Printer
produces and sells Alberta's laws, the Alberta Gazette, related legal material, and other government publications
Service Alberta Call Centre
operates the Service Alberta and Alberta Connects call centres providing Albertans with toll-free access to government
Ph. 427-2754 Fax. 422-4168
Corporate Internal Audit Services
provides centralized internal audit services to government
performs internal audits, on a risk-prioritized basis, across the Government of Alberta and its ministries in order to identify and recommend improvements to operations and fiscal management
Ph. 644-7185 Fax. 644-4761

Operational Overview

The Ministry of Executive Council includes Office of the Premier/Executive Council, the Public Affairs Bureau and Corporate Internal Audit Services. The Policy Coordination Office within Executive Council provides policy and planning support for the ministry and government as a whole. Executive Council staff also provide administrative and planning support to the Premier's offices in Edmonton and Calgary, Executive Council (Cabinet), the Office of the Lieutenant Governor and the Alberta Order of Excellence Council, and operate the Protocol Office. The Public Affairs Bureau ensures effective communication between government and Albertans. Corporate Internal Audit Services provides a centralized internal audit function to government.

Office of the Premier/Executive Council

Policy Coordination Office

The Policy Coordination Office supports the Government of Alberta in its corporate strategic planning and policy direction while promoting collaboration and coordination across government. For 2005/06 the Policy Coordination Office:

- Supported the annual strategic planning process through leadership on the E-Scan, co-led the development of the three-year Government of Alberta business plan, identified long term strategic issues, and prepared materials for the Deputy Minister and Cabinet retreats.
- Promoted cross-ministry collaboration through the identification of cross-ministry issues, and supported departments in implementation of the cross-ministry priorities.
- Coordinated policy through work with departments in the development of Minister's Reports and coordinated policy items prior to forwarding for decision making, and provided advice to Deputy Minister of Executive Council and Cabinet on policy matters.

Protocol Office

The Protocol Office provides planning and advice for provincial government ceremonial events and visits from senior international dignitaries. The Office also provides protocol advice to government offices, community groups, the private sector and individual Albertans who may have questions about protocol requirements for special events. In 2005-06, the Office:

- Led Alberta's preparations for the 2005 Royal Visit of Her Majesty Queen Elizabeth II and His Royal Highness The Duke of Edinburgh, serving as the key liaison between the Alberta government, the Federal government and Buckingham Palace, and coordinating work with municipalities and community organizations involved in hosting the 10 official events that took place during the visit.
- Coordinated other visits of international dignitaries to Alberta, including heads of states, foreign ministers, ambassadors and consuls general.
- Assisted with planning and preparations for Alberta's Centennial celebrations.

The Alberta Order of Excellence

The Alberta Order of Excellence is the highest honour the province can bestow on a citizen. It recognizes extraordinary Albertans who have made outstanding lifetime contributions to society at the provincial, national or international level. Members are chosen from public nominations by the Alberta Order of Excellence Council, which is led by the Lieutenant Governor of Alberta as Chancellor. In 2005-06, the Alberta Order of Excellence:

- Installed new members' galleries in the Northern and Southern Alberta Jubilee Auditoria to promote public awareness of the Order and the people it honours.
- Received amendments to the Alberta Order of Excellence Act, allowing for the maximum number of Albertans invested in any given year to be increased from five to ten.
- Offered enhanced media access to the annual investiture ceremony, promoted a call for public nominations and announced a record number of Albertans to be invested into the Order at the annual investiture ceremony to be held in October 2006.

Public Affairs Bureau

The mission of the Public Affairs Bureau is to help the government in its ongoing dialogue with Albertans by providing quality, coordinated and cost-effective communications services. The Public Affairs Bureau supplies professionals to ministries to develop and implement communications programs, provides communications planning and consulting to government, coordinates communications for priority initiatives and during public emergencies, and ensures two-way access to government through the Service Alberta Call Centre, the Alberta government home page and Alberta Connects. Other services include distributing news releases through the Alberta Communication Network (ACN), providing technical support for major government news conferences and announcements and operating the Queen's Printer Bookstore, which publishes and sells Alberta's laws and other materials.

Effective April 1, 2006, the Service Alberta Call Centre transferred to Government Services and the Queen's Printer transferred to Restructuring and Government Efficiency as part of a reorganization of Public Affairs Bureau services.

The 2005-06 key activities section provides an overview of results tied to the performance measures established for the Public Affairs Bureau.

Corporate Internal Audit Services

The Mission of Corporate Internal Audit Services is to provide objective and independent assurance and advisory services to the Government of Alberta (including all of the departments and agencies, boards and commissions) regarding the systems, processes and controls used to identify and mitigate risks and to identify improvements to those systems. This work helps ensure the efficient, effective and economical use of Government of Alberta resources.

The Corporate Internal Audit Services' core business is to perform internal audits, on a risk-prioritized basis, across the Government of Alberta and its ministries in order to identify and recommend improvements to their operations and fiscal management. The office has unrestricted access to all relevant records, properties, functions and personnel necessary to effectively perform its internal audit responsibilities.

In 2005-06, Corporate Internal Audit Services carried out work throughout the province from six regional centres with a budget for 50 positions, from entry-level to senior audit staff.

The 2005-06 key activities section provides an overview of results tied to the performance measures established for the Corporate Internal Audit Services.

Public Affairs Bureau

2005-06 Key Activities

GOAL 1 Linked to Core Business 1 – Help government ministries communicate with Albertans

Increase communications with Albertans in the areas they identify as top priorities

The Public Affairs Bureau assigns staff to communications branches across government to deliver services such as communications planning and support, writing and editing services, and special events coordination. Following are examples of the many projects and initiatives led or supported by Bureau staff in 2005-06.

Education

Communications staff provided support for the "A Learning Alberta" consultation and Minister's Forum aimed at examining and strengthening Alberta's post-secondary learning system. Other education initiatives included work to inform Albertans about the new student loan system, Lois Hole Scholarships, Excellence in Teaching Awards program, the Alberta Centennial Education Savings Plan, the benefits of pursuing a career in the trades, and a province-wide bullying prevention campaign for school children.

2005 Alberta Centennial

Staff communicated details of Centennial funding, and provided coordination and support to 2005 Centennial initiatives and celebrations. Projects included: Alberta's official September 1 birthday celebration; the re-opening of the Jubilee Auditoria in Edmonton and Calgary and the Centennial medallion program. The Bureau also coordinated communications for the Royal Visit of Her Majesty Queen Elizabeth II and His Royal Highness The Duke of Edinburgh. Activities surrounding the Royal Visit included: the Centennial Kick-Off Party; renaming of the Royal Alberta Museum and Queen Elizabeth II Highway; Her Majesty's address to the Alberta Legislative Assembly and Royal walkabouts.

Workforce Growth and Development

Communications staff provided support to the *Minister's Forum on Developing a World-class Labour Force* and consultation on the government's plan for *Building and Educating Tomorrow's Workforce*. Staff coordinated announcements of record numbers of apprentices, including Aboriginal apprentices, in Alberta's apprenticeship and industry training system and provided support and coordination on the consultation and announcement of Alberta's policy on immigration.

Public Consultation

Bureau staff aided in a variety of public consultations on government initiatives, including: consultations surrounding Alberta's Health Policy Framework; "A Learning Alberta" consultation on post-secondary education; family violence; continuing care standards; emissions trading regulations; the *Personal Directives Act* and the *Dependent Adults Act*; the *Employment Standards Code*; identity theft; and natural gas in coal development.

Health Care

Communications staff provided support to a three-day International Health Symposium examining innovations that drive health systems and healthier populations. Albertans were kept informed about the symposium via "live" online broadcasts and daily summaries. Public Affairs Bureau staff helped inform Albertans about preventing the spread of influenza, West Nile virus, healthy eating, the first Premier's Award for Healthy Workplaces and the new *Smoke-free Places Act*. Staff also assisted with the opening of the first Responsible Gambling Information Centre at a casino as part of a two-year pilot project to provide players with information and to allow access to on-site counseling services.

Public Safety and Security

Public Affairs Bureau staff helped announce the increase of nearly 200 police officers in Alberta communities to fight against organized crime and child exploitation. Other communications campaigns included informing Albertans about what to do if they become a victim of crime and how to protect themselves from Internet fraud, identity theft, and phone scams. Staff also helped launch a six-month pilot project that partnered Sheriffs with RCMP officers to enhance traffic safety enforcement on two key Alberta highways and promoted awareness of a new law requiring drivers to slow down when passing emergency vehicles, tow trucks and construction workers.

Low Income and Vulnerable Albertans

Communications staff assisted with the launch of numerous programs, including: *Your Kids Deserve Good Health*, a program designed to increase enrolment in the Alberta Child Health Benefit; and *Families First Edmonton*, aimed at improving the delivery of services to families with low incomes. Staff also helped coordinate many major announcements, including an increase in the AISH living allowance, the introduction of a new *AISH Act*, $140 million in funding for rural housing initiatives, enhanced benefits for seniors, and the *Blind Persons Rights Act*.

Emergency Communications

Staff communicated important public safety information and updates before, during and after major floods in southern Alberta in June and July 2005, and provided communications support to pandemic flu emergency planning and the province's Flood Risk Management Committee. Staff also communicated with residents of Wabamun, and all Albertans, regarding the Alberta government's response to the CN oil spill and clean-up of Lake Wabamun.

Fiscal Reports, Plans and Resource Rebate Program

Public Affairs Bureau staff played a large role in communicating about the Alberta 2005 Resource Rebate Program, which provided all eligible Albertans with a $400 rebate. Albertans were kept aware of the government's fiscal health and business plans through Budget 2005 announcements and regular quarterly reports, and through other key initiatives such as the Premier's annual televised address and Alberta Heritage Savings Trust Fund open house.

Environment and Energy

Communication branches supported ongoing initiatives such as the provincial water strategy, climate change program and forest protection education p. qrams. Communications initiatives in 2005-06 increased public awareness about the risk the mountain pine beetle posed to Alberta's forests and actions taken to control and prevent further infestation. Other communications work informed Albertans about the extended Natural Gas Rebate Program and the natural gas in coal consultation preliminary findings.

Children and Families

Support was provided for the Uniting for Children 2005 Children's Forum and the World Conference on Prevention of Family Violence. Staff also assisted in the production of a one-hour television program about Internet luring, the announcement of Alberta's Five-Point Child Care Plan and the promotion of the Child Disability Resource Link.

Alberta on the National and International Stage

Communications staff helped coordinate Alberta's first Tourism Investment Symposium, bringing together potential investors, municipalities with opportunities for investors, and other key audiences. Staff also began planning for Alberta's participation at the Smithsonian Folklife Festival in Washington, D.C., a 10-day festival that attracts 1.5 million people and provides an opportunity for people from around the world to learn about Alberta.

Economy and Innovation

Communications initiatives included: promoting the Innovative Energy Technology Program to support resources development technologies; planning the opening of Alberta's $14 million state-of-the-art animal disease surveillance lab; announcing funding for 17 projects under the *Innovation Program: Small Equipment Grants* to researchers opening labs in Alberta; and supporting missions to key economic markets such as the United States and China. Staff also promoted Alberta beef to major export markets through the launch of a cattle age verification tracking and tracing system.

Rural Development and Support

Communications staff announced the Rural Development Project Fund and launched the Canadian Agricultural Income Support pilot project to provide financial support to Alberta's agricultural sector. Staff also communicated the province's efforts to rebuild Alberta's livestock industry through the introduction of the $870 million Six-Point Bovine Spongiform Encephalopathy (BSE) Recovery Plan and helped to launch a new 310-FARM toll-free number to provide Alberta producers with a quick connection to program resources and experts in agriculture operations.

GOAL 2 Linked to Core Business 2 – Provide Albertans with two-way access to government

Make government information more accessible to Albertans

Service Alberta

Service Alberta Call Centre agents handled approximately one million calls from Albertans dialing the government's main 310-0000 toll-free number, while earning an overall caller satisfaction rating of 98 per cent for the year. Throughout the year, Service Alberta also served as a program-specific call centre to help ministries process high call volumes following special announcements.

Alberta Connects

Alberta Connects is an e-mail and phone service that the public can use to ask questions about Alberta government programs and services or to comment on issues of the day. Alberta Connects agents answered over 111,000 calls and joined Bureau communications staff across government in handling over 22,000 e-mails. The most common topics of interest were Alberta's resource rebate, electricity and gas, adoptions, the new *Smoke-free Places Act*, and AISH.

Internet improvements

Staff within the Public Affairs Bureau and in communications branches across government took part in cooperative efforts to improve existing Internet resources including:

- An interactive teaching resource created to help elementary school students learn more about Alberta's justice system and how it keeps families and communities safe.
- An interactive site for Alberta's Centennial to showcase the province's heritage, legacy projects and celebrations, including a special feature for the September 1 official celebration. By the end of 2005, the site received nearly seven million hits.
- The launch of an online student summer employment registration service to provide students with a way to submit resumes to a centralized database for potential employment opportunities with the provincial government.
- The redesign of the "About Alberta" section on the government home page to include new and updated information, additional links, maps, charts and a photo gallery of Alberta.

Alberta SuperNet

Communications staff helped organize a series of SuperNet Opportunity Workshops and promoted Alberta SuperNet at "Prairie Finds – Alberta Shows Off", a trade show designed for rural Albertans. Alberta SuperNet is a network that provides high-speed broadband access to all provincial buildings, including schools, libraries, health facilities and Alberta government offices. The network has the capacity to bring high-speed Internet access to more than 86 per cent of Albertans, increasing access to online government information, services and programs.

GOAL 3

Linked to Core Business 3 – Publish and sell Alberta's laws and other materials

Deliver products and services that allow us to meet customer needs and revenue projections

Queen's Printer Source Professional

A new website called QP Source Professional was launched based on the feedback received from customers. The site provides Albertans with easier access to information and resources, more intuitive search options and increased formats for downloading. The site is continuously updated and contains all of Alberta's current legislation.

Specified penalty listings database

Queen's Printer and other Public Affairs Bureau staff worked with Legislative Counsel and Alberta Justice to develop a continuously-updated online database of information of "specified penalty listings" or fines that law enforcement agencies can access with their information systems. The translation of this document from hard copy to electronic format, once implemented, will allow law enforcement agencies and police officers anywhere in the province to have a more up-to-date listing of legislated offences that have prescribed penalties or require a court appearance.

Corporate Internal Audit Services

2005-06 Key Activities

GOAL Linked to Core Business – Provide centralized, internal audit services to government

Perform internal audits, on a risk-prioritized basis, across Government of Alberta and its ministries in order to identify and recommend improvements to their operations and fiscal management

Corporate Internal Audit Services underwent two major changes in 2005-06:

- The appointment of a new Chief Internal Auditor.
- A name change from the Office of the Chief Internal Auditor to Corporate Internal Audit Services to help clarify the identity and role of internal audit within government.

In addition, Corporate Internal Audit Services completed a number of audit projects during the year. The main focus of the office was to respond to department requests for audit services. Significant audit projects undertaken during the year included:

- examination of controls over contracting processes, support payments to, or on behalf of individuals; and
- examination of controls in a major revenue system at an entity.

Recruitment and development of staff continues to be a strategic priority for Corporate Internal Audit Services. Due to the labour pressures being felt across the province, Corporate Internal Audit Services had a staff vacancy rate of 25% as of March 31, 2006.

AUDITOR GENERAL
Alberta

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly

Management is responsible for the integrity and objectivity of the performance results included in the *Ministry of Executive Council's 2005–2006 Annual Report*. My responsibility is to carry out the following specified auditing procedures on performance measures in the annual report. I verified:

Completeness

1. Performance measures and targets matched those included in Budget 2005. Actual results are presented for all performance measures.

Reliability

2. Information in reports from external organizations, such as Statistics Canada, matched information that the Ministry used to calculate the actual results.

3. Information in reports that originated in the Ministry matched information that the Ministry used to calculate the actual results. In addition, I tested the processes the Ministry used to compile the results.

Comparability and Understandability

4. Actual results are presented clearly and consistently with the stated methodology and are presented on the same basis as targets and prior years' information.

I found no exceptions when I performed these procedures.

As my examination was limited to these procedures, I do not express an opinion on whether the set of measures is relevant and sufficient to assess the performance of the Ministry in achieving its goals.

Fred J. Dunn FCA
Auditor General

Edmonton, Alberta
July 7, 2006

AUDITOR GENERAL
Alberta

Results Analysis

Ministry Expense by Core Business

	2005-06 Budget	2005-06 Actual	2004-05 Comparable
	($000)	($000)	($000)
Core Business			
Office of the Premier/Executive Council	5,489	5,857	5,192
Help government ministries communicate with Albertans	9,715	10,443	9,184
Provide Albertans with two-way access to government	3,841	3,493	3,449
Publish and sell Alberta's laws and other materials	1,947	1,598	1,719
Provide centralized internal audit services to government	5,254	3,948	3,561
	26,246	**25,339**	**23,105**

Results Discussion and Analysis

2005-06 spending for Executive Council was within target.

The 2005-06 performance measures results for the Public Affairs Bureau were all compiled using the same process as in previous years and no new measures were introduced for this fiscal year. Of the Bureau's eight measures, three are at or above target and three are near target (within four per cent). The target for public satisfaction with the Alberta government home page was increased this year to reflect consistently high satisfaction rates over the past three years. The highest-rated area in 2005-06 was the Service Alberta Call Centre, which received an averaged satisfaction level of 98 per cent. Satisfaction levels of Queen's Printer customers and government clients were also above 90 per cent.

Results for the two measures rating public satisfaction with government communications remain below target. Although the targets are very aggressive for this type of measure, work will continue to reach the stated level.

The performance measure for Corporate Internal Audit Services is currently under development: Internal Audit Committee evaluation of internal audit services.

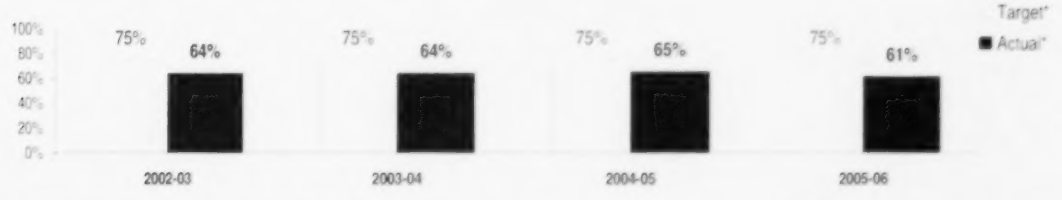
Performance Measures

GOAL 1 Linked to Public Affairs Bureau Core Business 1 – Help government ministries communicate with Albertans

Increase communications with Albertans in the areas they identify as top priorities

Public Satisfaction with Government Communications in Priority Areas

This measure rates Albertans' satisfaction with information they receive directly from government about Alberta government programs and services.

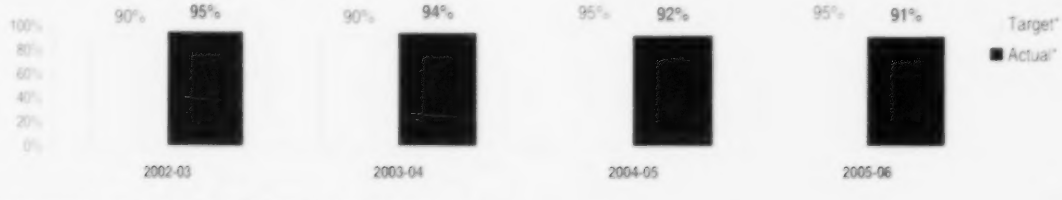


(*Represents the total of "very" and "somewhat" satisfied responses) Source: Ipsos

2005-06 results reflect telephone interviews with 800 adult Albertans conducted from April 22 to 27, 2006. Respondents were randomly selected from across the province. A sample of this size within the given population produces results that are reliable to within plus or minus 3.46% 19 times out of 20. Respondents were asked to choose from very satisfied, somewhat satisfied, somewhat dissatisfied or very dissatisfied. Figures shown reflect the averaged results of multiple questions. "No response" replies are not included in the calculation of results.

Government Client Satisfaction

This measure rates government client satisfaction levels with communications services provided by the Public Affairs Bureau.

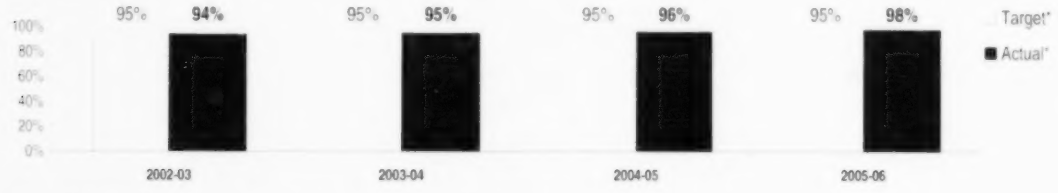


(*Represents the total of "very" and "generally" satisfied responses)

Communications directors provided lists of 866 departmental clients. Clients were contacted via e-mail and provided with a link to a web address that allowed them to complete and submit their surveys online. The survey was conducted from April 7 to 27, 2006. Responses were received from 437 clients. The survey results were compiled internally by the Public Affairs Bureau. Respondents were asked to choose from very satisfied, generally satisfied, generally dissatisfied or very dissatisfied. Figures shown reflect the averaged results of multiple questions. "Doesn't apply" and "no response" replies are not included in the calculation of results.

Alberta Connects Efficiency

This measure tracks the percentage of Alberta Connects e-mail questions answered within the target response time of 72 hours. Alberta Connects is an e-mail service that allows Albertans to ask questions about any Alberta Government program or service.



(*Represents % of questions receiving responses within 72 hours)

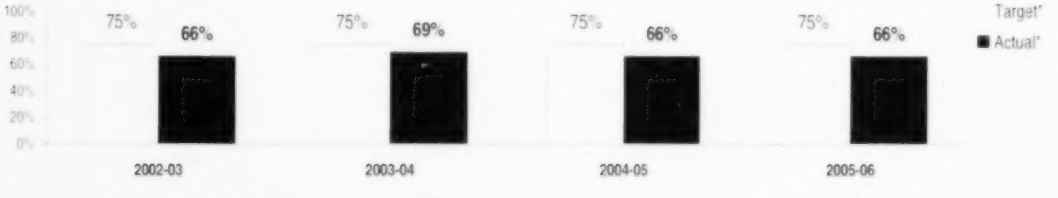
Results reflect the total percentage of Alberta Connects questions answered within 72 hours in the 2005-06 fiscal year. Results are compiled from a database that records the length of time required to answer each question received.

GOAL 2 Linked to Public Affairs Bureau Core Business 2 – Provide two-way access to government

Make government information more accessible to Albertans

Public Satisfaction with Access to Government Information

This measure rates Albertans' satisfaction with their ability to access the government information they need, when they need it.



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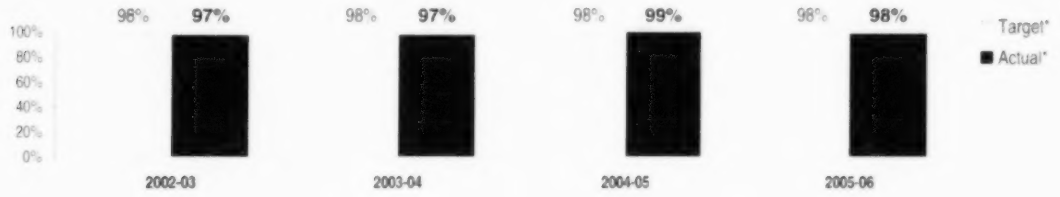
Public Satisfaction with the Service Alberta Call Centre

This measure rates the satisfaction levels of Albertans using the Service Alberta Call Centre to access government and obtain information.

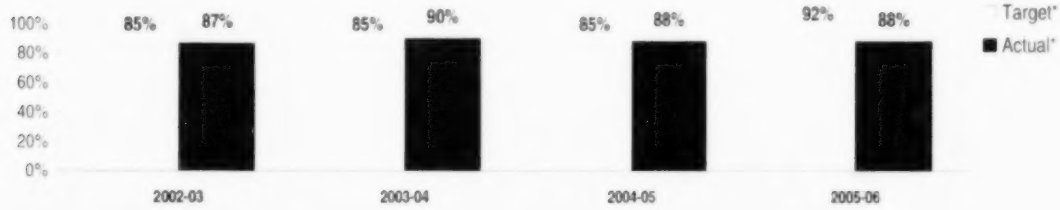


(*Represents the total of "very" and "generally" satisfied responses)

Results reflect the responses of 551 Call Centre users during telephone interviews conducted between April 3 and May 2, 2006. Those surveyed were selected from a total respondent list of 938 names compiled in April when Service Alberta Call Centre users were asked if they would participate in a satisfaction survey. The survey results were compiled internally by the Public Affairs Bureau. The figures shown reflect the averaged results of multiple questions. Respondents were asked to choose from very, generally, not very or not at all. "Doesn't apply" and "no response" replies are not included in the calculation of results.

User Satisfaction with the Alberta Government Home Page

This measure tracks users' satisfaction with the Alberta Government home page by asking how useful they find the page in helping them locate the information they need. As the main portal to the Alberta government website, the home page offers access to government news as well as to information from ministries across government.



(*Represents the total of "very" and "somewhat" useful responses)

Source: Ipsos

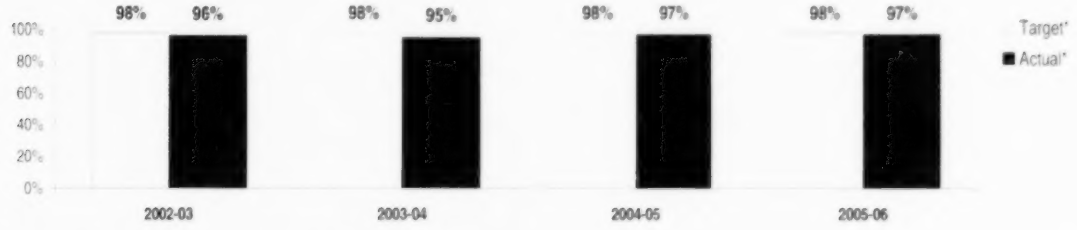
2005-06 results reflect telephone interviews with 800 adult Albertans conducted from April 22 to 27, 2006. Respondents were randomly selected from across the province. A sample of this size within the given population produces results that are reliable to within plus or minus 3.46% 19 times out of 20. Respondents were first asked whether they had visited the home page at www.gov.ab.ca. Those who answered "Yes" were asked to indicate how useful they found it in locating the information they needed by choosing from very useful, somewhat useful, not very useful or not at all useful. "No response" replies are not included in the calculation of results.

GOAL 3 Linked to Public Affairs Bureau Core Business 3 – Publish and sell Alberta's laws and other materials

Deliver products and services that allow us to meet customer needs and revenue projections

Customer Satisfaction with the Queen's Printer Bookstore

This measure rates the satisfaction levels of Queen's Printer Bookstore customers with the products and services available.



(*Represents the total of "very" and "generally" satisfied responses)

Results were obtained through surveys mailed to a selection of customers who had purchased products from the Bookstore in 2005-06. An online version of the survey was sent to 381 customers with an e-mail address on file and 602 customers were mailed a hard copy of the survey. Of the 983 surveys sent, 100 were returned by mail and 104 were completed online for a total of 204 responses. The survey took place in April and May 2006. The survey results were compiled internally by the Public Affairs Bureau. The figures shown reflect the averaged results of multiple questions. Respondents were asked to choose from very satisfied, generally satisfied, generally dissatisfied or very dissatisfied. "Doesn't apply" and "no response" replies are not included in the calculation of results.

Meet Queen's Printer Bookstore Revenue Targets

This measure compares authorized revenue projections with the results actually achieved. The Public Affairs Bureau generates revenue through the sale of legislation, government publications and other materials from the Queen's Printer Bookstore. Actual revenue results are taken from the audited financial statements.

MINISTRY OF EXECUTIVE COUNCIL

Financial Statements

March 31, 2006

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Auditor's Report

AUDITOR GENERAL *Alberta*

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of Executive Council as at March 31, 2006 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry of Executive Council as at March 31, 2006 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

, FCA
Auditor General

Edmonton, Alberta
May 19, 2006

MINISTRY OF EXECUTIVE COUNCIL

Statement of Operations

Year ended March 31, 2006

(in thousands)

	2006 Budget (Schedule 3)	2006 Actual	2005 Actual
Revenues (Schedule 1)			
Fees, Permits, and Licenses	$ -	$ -	$ 1
Investment Income	-	1	-
Other Revenue	1,650	1,785	5,773
	1,650	1,786	5,774
Expenses - Directly Incurred (Note 2b and Schedule 7)			
Voted (Schedules 2, 4)			
Office of the Premier Executive Council	5,489	5,712	5,206
Public Affairs	15,503	15,333	14,317
Office of the Chief Internal Auditor	5,254	4,032	3,483
	26,246	25,077	23,006
Valuation Adjustments			
Provision for Vacation Pay	-	262	99
	26,246	25,339	23,105
Net Operating Results	$ (24,596)	$ (23,553)	$ (17,331)

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL

Statement of Financial Position

As at March 31, 2006

	(in thousands) 2006	2005
ASSETS		
Cash	$ 191	$ 154
Accounts Receivable	106	330
Advances	6	3
Inventory for Resale	305	295
	$ 608	$ 782
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 3,931	$ 3,749
Deferred Revenue	55	56
	3,986	3,805
NET LIABILITIES		
Net Liabilities at Beginning of Year	(3,023)	(2,445)
Net Operating Results	(23,553)	(17,331)
Net Transfer from General Revenues	23,198	16,753
Net Liabilities at End of Year	(3,378)	(3,023)
	$ 608	$ 782

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL

Statement of Cash Flows

Year ended March 31, 2006

	(in thousands) 2006	2005
Operating Transactions		
Net Operating Results	$ (23,553)	$ (17,331)
Non-cash Items included in Net Operating Results		
Valuation Adjustments	262	99
	(23,291)	(17,232)
Decrease (Increase) in Accounts Receivable and Advances	221	(183)
Increase in Inventory for Resale	(10)	(22)
(Decrease) Increase in Accounts Payable and Accrued Liabilities	(80)	488
Decrease in Deferred Revenue	(1)	(5)
Cash applied to Operating Transactions	(23,161)	(16,954)
Financing Transactions		
Net Transfer from General Revenues	23,198	16,753
Increase (Decrease) in Cash	37	(201)
Cash, Beginning of Year	154	355
Cash, End of Year	$ 191	$ 154

The accompanying notes and schedules are part of these financial statements.

MINISTRY OF EXECUTIVE COUNCIL

Notes to the Financial Statements

For the year ended March 31, 2006

NOTE 1
Authority

The Ministry of Executive Council operates under the authority of the Government Organization Act, Chapter G-10, Revised Statutes of Alberta 2000.

NOTE 2
Summary of Significant Accounting Policies and Reporting Practices

The recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants are the primary source for the disclosed basis of accounting. These financial statements are prepared in accordance with the following accounting policies that have been established by government for all ministries.

A. Reporting Entity

The reporting entity is the Ministry of Executive Council. This entity consists of the activities of the Office of the Premier/Executive Council, Office of the Chief Internal Auditor and Public Affairs.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer (to) from General Revenues is the difference between all cash receipts and all cash disbursements made.

B. Basis of Financial Reporting

REVENUES

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as deferred revenue.

DEDICATED REVENUE

Dedicated revenue initiatives provide a basis for authorizing spending. Dedicated revenues are shown as credits or recoveries in the details of the Government Estimates for a supply vote. If actual dedicated revenues are less than budget and total voted expenses are not reduced by an amount sufficient to cover the deficiency in dedicated revenues, the following year's voted expenses are encumbered. If actual dedicated revenues exceed budget, the Ministry may, with the approval of the Treasury Board, use the excess revenue to fund additional expenses on the program. Schedule 1 discloses information on the Ministry's dedicated revenue initiatives.

EXPENSES

Directly Incurred

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

In addition to program operating expenses like salaries, supplies, etc., directly incurred expenses also include:

- pension costs which comprise the cost of employer contributions for current service of employees during the year.
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

Incurred by Others

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 7.

ASSETS

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals as well as inventories held for resale. Accounts receivable are unsecured and non-interest bearing. Inventories consist of statutes, pamphlets and other publications held for resale. Cost is determined by the first in, first out basis.

Assets acquired by right are not included. The threshold for capitalizing new systems development is $100,000 and the threshold for all other tangible capital assets is $5,000. All land is capitalized. The Ministry has no tangible capital assets that meet these thresholds.

LIABILITIES

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

NET LIABILITIES

Net liabilities represents the difference between the carrying value of assets held by the Ministry and its liabilities.

VALUATION OF FINANCIAL ASSETS AND LIABILITIES

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash, accounts receivable, advances, accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

NOTE 3

Contractual Obligations

(in thousands)

	2006	2005
Service contracts	$ 91	$80

The aggregate amounts payable for the unexpired terms of these contractual obligations will be fulfilled in 2007.

NOTE 4

Payments Under Agreement

(in thousands)

The Ministry has entered into an agreement pursuant to Section 25 of the Financial Administration Act, which approves that the federal responsibility for the expenses for the Office of the Lieutenant Governor, received and forming part of the General Revenue Fund, may be paid from the General Revenue Fund in accordance with the terms of the program administered by the Office of the Lieutenant Governor, and that the aggregate of all payments made shall not be more than the total amount held or receivable by the Crown under the program. Total expenses under the agreement was $73 (2005 - $11).

NOTE 5

Defined Benefit Plans

(in thousands)

The Ministry participates in the multi-employer pension plans, Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contribution of $1,968 for the year ended March 31, 2006 (2005 - $1,402).

At December 31, 2005, the Management Employees Pension Plan reported a deficiency of $165,895 (2004 - $268,101) and the Public Service Pension Plan reported a deficiency of $187,704 (2004 - $450,068). At December 31, 2005, the Supplementary Retirement Plan for Public Service Managers had a surplus of $10,018 (2004 - $9,404).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2006, the Bargaining Unit Plan reported an actuarial deficiency of $8,699 (2005 - $11,817) and the Management, Opted Out and Excluded Plan an actuarial surplus of $8,311 (2005 - $3,208). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 6

Comparative Figures

Certain 2005 figures have been reclassified to conform to the 2006 presentation.

NOTE 7

Subsequent Event

Pursuant to O.C 122/2006, effective April 1, 2006, the operation of Queen's Printer is transferred to the Minister of Restructuring and Government Efficiency. Also, effective April 1, 2006, the operations of the Service Alberta Call Centre have been transferred to Government Services.

NOTE 8

Approval of Financial Statements

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 1

Dedicated Revenue Initiative

Year ended March 31, 2006

		(in thousands) 2006		
		Authorized Dedicated Revenues	Actual Dedicated Revenues	(Shortfall) Excess
Public Affairs				
2.0.4	Queen's Printer Bookstores - Revenue	$ (1,650)	$ (1,714)	$ 64

Following is a brief description of the dedicated revenue initiative:

2.0.4 The Queen's Printer Bookstore generates revenue through the sale of legislation documents and other government publications.

The revenue and expenses of this initiative is included in the Ministry's revenues and expenses.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2006

(in thousands)

	2006 Budget	2006 Actual	2005 Actual
Voted			
Salaries, Wages and Employee Benefits	$ 20,737	$ 20,966	$ 18,549
Supplies and Services	5,265	3,887	4,263
Supplies and Services from Support Service Arrangements with Related Parties (a)	103	50	50
Financial Transactions and Other	141	174	144
	$ 26,246	$ 25,077	$ 23,006
Statutory			
Valuation adjustments			
Provision for Vacation Pay	$ -	$ 262	$ 99

(a) The Ministry receives financial reporting services from the Department of Finance and financial, administrative and human resource services from the Department of Restructuring and Government Efficiency.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Budget

Schedule 3

Year ended March 31, 2006

	(in thousands)		
	2005-2006 Estimates	Authorized Supplementary	2005-2006 Authorized Budget
Revenues			
Fees, Permits and Licenses	$ -	$ -	$ -
Other Revenue	1,650	-	1,650
	1,650	-	1,650
Expenses			
Voted Expenses			
Office of the Premier/Executive Council	5,489	-	5,489
Public Affairs	15,503	-	15,503
Office of the Chief Internal Auditor	5,254	-	5,254
	26,246	-	26,246
Statutory Expenses			
Valuation Adjustments			
Provision for Vacation Pay	-	-	-
Total Expenses	26,246	-	26,246
Net Operating Results	$ (24,596)	$ -	$ (24,596)

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Comparison of Expenses -
Directly Incurred and Statutory Expenses by Element to Authorized Budget

Schedule 4

Year ended March 31, 2006

(in thousands)

		2005-2006 Estimates	Authorized Supplementary Estimates	2005-2006 Authorized Budget	2005-2006 Actual Expense (a)	Unexpended (Over Expended)
Voted Expense						
Office of the Premier Executive Council						
1.0.1	Office of the Premier Executive Council	$ 5,158	$ -	$ 5,158	$ 5,345	$ (187)
1.0.2	Office of the Lieutenant Governor	331	-	331	367	(36)
		5,489	-	5,489	5,712	(223)
Public Affairs						
2.0.1	Support Services	1,168	-	1,168	1,128	40
2.0.2	Communication Services	8,956	-	8,956	9,509	(553)
2.0.3	Communications Resources	2,290	-	2,290	2,093	197
2.0.4	Queen's Printer	1,830	-	1,830	1,485	345
2.0.5	Service Alberta Call Centre	1,259	-	1,259	1,118	141
		15,503	-	15,503	15,333	170
3.0.1	Office of the Chief Internal Auditor	5,254	-	5,254	4,032	1,222
	Total Voted Expenses	$ 26,246	$ -	$ 26,246	$ 25,077	$ 1,169
Statutory Expenses						
	Valuation Adjustments	-	-	-	262	(262)
		$ -	$ -	$ -	$ 262	$ (262)

(a) Includes achievement bonus of $1,160.

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 5

Salary and Benefits Disclosure

Year ended March 31, 2006

	2006				2005
	Base Salary (1)	Other Cash Benefits (2)	Other Non-cash Benefits (3)	Total	Total
Senior Officials					
Deputy Minister (4)	$250,375	$ 75,000	$ 51,334	$376,709	$301,997
Chief of Staff (4) (5)	173,154	57,148	24,184	254,486	192,480
Director, Southern Alberta Office	117,434	22,738	27,150	167,322	120,983
Deputy Secretary to Cabinet (4)	157,676	37,210	33,956	228,842	194,573
Managing Director, Public Affairs (5)	132,778	27,560	29,794	190,132	184,205
Executives					
Office of the Premier/Executive Council:					
Director of Communications	109,122	18,038	24,201	151,361	61,350
Deputy Chief of Staff	116,505	25,619	27,473	169,597	143,590
Chief of Protocol	110,093	11,300	25,898	147,291	133,510
Executive Director, Policy Coordination (6)	51,321	16,485	15,414	83,220	131,630
Chief Internal Auditor (7)	58,502	21,156	7,545	87,203	184,531
Public Affairs:					
Executive Director, Communications Resources (5)	134,861	10,709	30,751	176,321	152,341
Executive Director, Corporate Communications	119,816	16,600	27,472	163,888	143,028
Director, Human Resources and Administration	123,464	27,282	28,267	179,013	154,896

(1) Base salary includes regular base pay.

(2) Other cash benefits include bonuses, vacation payouts, overtime and lump sum payments.

(3) Other non-cash benefits include the government's share of all employee benefits and contribution or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.

(4) Automobile provided, no dollar amount included in other non-cash benefits.

(5) The position was occupied by two individuals during the year.

(6) The position was not occupied from April 1 to October 21, 2005.

(7) The position was vacant from July 1, 2005 to February 12, 2006.

Schedule to Financial Statements

Schedule 6

Related Party Transactions

Year ended March 31, 2006
(in thousands)

Related parties are those entities consolidated or accounted for on a modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	Other Entities	
	2006	**2005**
Revenues		
Other	$ 257	$ 3,664
Other (SUCH) (a)	95	113
	$ 352	$ 3,777
Expenses directly incurred		
Other Services	$ 493	$ 544
Receivable from Other Government Departments	$ 8	$ 249

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements and are disclosed in Schedule 7.

	Other Entities	
	2006	**2005**
Expenses - Incurred by Others		
Accommodation	$ 648	$ 461
Executive Vehicles	7	-
Legal	74	12
Air Transportation	2,570	1,478
	$ 3,299	$ 1,951

(a) SUCH: Schools, Universities, Colleges and Health Authorities

MINISTRY OF EXECUTIVE COUNCIL

Schedule to Financial Statements

Schedule 7

Allocated Costs - Expenses incurred by Others and Valuation Adjustments

Year Ended March 31, 2006
(in thousands)

	2006								2005
		Expenses incurred by Others				Valuation Adjustments			
	Expenses[1]	Accomodation Costs	Executive Vehicles	Legal Services	Air Transportation	Vacation pay	Banked Overtime	Total Expenses	Total Expenses
Office of the Premier/ Executive Council	$ 5,712	$ 154	$ 7	$ 68	$ 2,570	$ 146	$ (1)	$ 8,656	$ 6,686
Public Affairs Bureau	15,333	467		6		185	16	16,007	14,676
Office of the Chief Internal Auditor	4,032	27				(65)	(19)	3,975	3,694
	$ 25,077	$ 648	$ 7	$ 74	$ 2,570	$ 266	$ (4)	$ 28,638	$ 25,056

1) Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

ALPHABETICAL LISTING

Entities' Financial Statements in Ministry 2005-06 Annual Reports

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Ministry, Department, Fund or Agency	*Ministry Annual Report*
Access to the Future Fund[1]	Advanced Education
Agriculture Financial Services Corporation	Agriculture, Food and Rural Development
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Capital Finance Authority	Finance
Alberta Energy and Utilities Board	Energy
Alberta Foundation for the Arts	Community Development
Alberta Gaming and Liquor Commission	Gaming
Alberta Heritage Foundation for Medical Research Endowment Fund	Finance
Alberta Heritage Savings Trust Fund	Finance
Alberta Heritage Scholarship Fund	Finance
Alberta Heritage Science and Engineering Research Endowment Fund	Finance
Alberta Historical Resources Foundation	Community Development
Alberta Insurance Council	Finance
Alberta Local Authorities Pension Plan Corporation[2]	Finance
Alberta Pensions Administration Corporation	Finance
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Innovation and Science
Alberta Risk Management Fund	Finance
Alberta School Foundation Fund	Education
Alberta Science and Research Authority	Innovation and Science
Alberta Securities Commission	Finance
Alberta Social Housing Corporation	Seniors and Community Supports
Alberta Sport, Recreation, Parks and Wildlife Foundation	Community Development
Alberta Treasury Branches	Finance
ATB Investment Management Inc.	Finance
ATB Investment Services Inc.	Finance
ATB Services Inc.	Finance
Child and Family Services Authorities:	Children's Services
Calgary and Area Child and Family Services Authority	
Central Alberta Child and Family Services Authority	
East Central Alberta Child and Family Services Authority	
Edmonton and Area Child and Family Services Authority	
North Central Alberta Child and Family Services Authority	
Northeast Alberta Child and Family Services Authority	
Northwest Alberta Child and Family Services Authority	
Southeast Alberta Child and Family Services Authority	
Southwest Alberta Child and Family Services Authority	

[1] Established July 10, 2005.

[2] Incorporated December 16, 2005.

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Ministry, Department, Fund or Agency	*Ministry Annual Report*
Metis Settlements Child and Family Services Authority	
Credit Union Deposit Guarantee Corporation	Finance
Department of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Department of Advanced Education	Advanced Education
Department of Children's Services	Children's Services
Department of Community Development	Community Development
Department of Education	Education
Department of Energy	Energy
Department of Finance	Finance
Department of Gaming	Gaming
Department of Health and Wellness	Health and Wellness
Department of Innovation and Science	Innovation and Science
Department of Seniors and Community Supports	Seniors and Community Supports
Department of Solicitor General and Public Security	Solicitor General and Public Security
Department of Sustainable Resource Development	Sustainable Resource Development
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance
Government House Foundation	Community Development
Historic Resources Fund	Community Development
Human Rights, Citizenship and Multiculturalism Education Fund	Community Development
iCORE Inc.	Innovation and Science
Lottery Fund	Gaming
Ministry of Aboriginal Affairs and Northern Development[3]	Aboriginal Affairs and Northern Development
Ministry of Advanced Education	Advanced Education
Ministry of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Ministry of Children's Services	Children's Services
Ministry of Community Development	Community Development
Ministry of Economic Development[3]	Economic Development
Ministry of Education	Education
Ministry of Energy	Energy
Ministry of Environment[3]	Environment
Ministry of Executive Council[3]	Executive Council
Ministry of Finance	Finance
Ministry of Gaming	Gaming
Ministry of Government Services[3]	Government Services
Ministry of Health and Wellness	Health and Wellness
Ministry of Human Resources and Employment[3]	Human Resources and Employment
Ministry of Infrastructure and Transportation[3]	Infrastructure and Transportation
Ministry of Innovation and Science	Innovation and Science
Ministry of International and Intergovernmental Relations[3]	International and Intergovernmental Relations
Ministry of Justice[3]	Justice

[3] Ministry includes only the departments so separate departmental financial statements are not necessary

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Ministry, Department, Fund or Agency	*Ministry Annual Report*
Ministry of Municipal Affairs[3]	Municipal Affairs
Ministry of Restructuring and Government Efficiency[3]	Restructuring and Government Efficiency
Ministry of Seniors and Community Supports	Seniors and Community Supports
Ministry of Solicitor General and Public Security	Solicitor General and Public Security
Ministry of Sustainable Resource Development	Sustainable Resource Development
N.A. Properties (1994) Ltd.	Finance
Natural Resources Conservation Board	Sustainable Resource Development
Persons with Developmental Disabilities Community Boards:	Seniors and Community Supports
Calgary Region Community Board	
Central Region Community Board	
Edmonton Region Community Board	
Northeast Region Community Board	
Northwest Region Community Board	
South Region Community Board	
Persons with Developmental Disabilities Provincial Board	Seniors and Community Supports
Provincial Judges and Masters in Chambers Reserve Fund	Finance
Safety Codes Council	Municipal Affairs
Supplementary Retirement Plan Reserve Fund	Finance
Victims of Crime Fund	Solicitor General and Public Security
Wild Rose Foundation	Community Development

ENTITIES NOT INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Fund or Agency	*Ministry Annual Report*
Alberta Foundation for Health Research	Innovation and Science
Alberta Heritage Foundation for Medical Research	Innovation and Science
Alberta Heritage Foundation for Science and Engineering Research	Innovation and Science
Alberta Teachers' Retirement Fund Board	Education
Improvement Districts' Trust Account	Municipal Affairs
Local Authorities Pension Plan	Finance
Long-Term Disability Income Continuance Plan - Bargaining Unit	Human Resources and Employment
Long-Term Disability Income Continuance Plan - Management, Opted Out and Excluded	Human Resources and Employment
Management Employees Pension Plan	Finance
Provincial Judges and Masters in Chambers Pension Plan	Finance
Provincial Judges and Masters in Chambers (Unregistered) Pension Plan	Finance
Public Service Management (Closed Membership) Pension Plan	Finance
Public Service Pension Plan	Finance
Special Areas Trust Account	Municipal Affairs
Special Forces Pension Plan	Finance
Supplementary Retirement Plan for Public Service Managers	Finance
Workers' Compensation Board	Human Resources and Employment

SCHOOL, UNIVERSITIES, COLLEGES AND HOSPITALS INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY ON A MODIFIED EQUITY BASIS[4]

School Boards and Schools	*Ministry Annual Report*
Almadina School Society	Education
Aspen View Regional Division No. 19	Education
Aurora School Ltd.	Education
Battle River Regional Division No. 31	Education
Black Gold Regional Division No. 18	Education
Boyle Street Education Centre	Education
Buffalo Trail Public Schools Regional Division No. 28	Education
Calgary Arts Academy Society	Education
Calgary Girls' School Society	Education
Calgary Roman Catholic Separate School District No. 1	Education
Calgary School District No. 19	Education
Calgary Science School Society	Education
Canadian Rockies Regional Division No. 12	Education
CAPE-Centre for Academic and Personal Excellence Institute	Education
Chinook's Edge School Division No. 73	Education
Christ the Redeemer Catholic Separate Regional Division No. 3	Education
Clearview School Division No. 71	Education
East Central Alberta Catholic Separate Schools Regional Division No. 16	Education
East Central Francophone Education Region No. 3	Education
Edmonton Catholic Separate School District No. 7	Education
Edmonton School District No. 7	Education
Elk Island Catholic Separate Regional Division No. 41	Education
Elk Island Public Schools Regional Division No. 14	Education
Evergreen Catholic Separate Regional Division No. 2	Education
Foothills School Division No. 38	Education
Fort McMurray Roman Catholic Separate School District No. 32	Education
Fort McMurray School District No. 2833	Education
Fort Vermilion School Division No. 52	Education
Foundations for the Future Charter Academy Charter School Society	Education
Golden Hills School Division No. 75	Education
Grande Prairie Roman Catholic Separate School District No. 28	Education
Grande Prairie Public School District No. 2357	Education
Grande Yellowhead Regional Division No. 35	Education
Grasslands Regional Division No. 6	Education
Greater North Central Francophone Education Region No. 2	Education
Greater Southern Public Francophone Education Region No. 4	Education
Greater Southern Separate Catholic Francophone Education Region No. 4	Education
Greater St. Albert Catholic Regional Division No. 29	Education

[4] The Public Sector Accounting Board of the Canadian Institute of Chartered Accountants has issued standards that require controlled entities to be fully consolidated line-by-line. In a transitional period to March 31, 2008, the Ministry is permitted to use the modified equity method of accounting. Under the modified equity method, the controlled entities' net assets and operating results would be included in one line on the Ministry's consolidated statements of financial position and operations, respectively. The Ministry has not yet included the financial statements of these controlled entities. In the transitional period, the government will assess when and how to include these controlled entities in the Ministry's consolidated financial statements. The financial results of these controlled entities are included in the consolidated financial statements of the Province of Alberta for the year ended March 31, 2006 on a modified equity basis.

SCHOOL, UNIVERSITIES, COLLEGES AND HOSPITALS INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY ON A MODIFIED EQUITY BASIS[4]

School Boards and Schools	*Ministry Annual Report*
High Prairie School Division No. 48	Education
Holy Family Catholic Regional Division No. 37	Education
Holy Spirit Roman Catholic Separate Regional Division No. 4	Education
Horizon School Division No. 67	Education
Lakeland Roman Catholic Separate School District No. 150	Education
Lethbridge School District No. 51	Education
Living Waters Catholic Regional Division No. 42	Education
Livingstone Range School Division No. 68	Education
Medicine Hat Catholic Separate Regional Division No. 20	Education
Medicine Hat School District No. 76	Education
Moberly Hall School Society	Education
Mother Earth's Children's Charter School Society	Education
New Horizons Charter School Society	Education
Northern Gateway Regional Division No. 10	Education
Northern Lights School Division No. 69	Education
Northland School Division No. 61	Education
Northwest Francophone Education Region No. 1	Education
Palliser Regional Division No. 26	Education
Parkland School Division No. 70	Education
Peace River School Division No. 10	Education
Peace Wapiti School Division No. 76	Education
Pembina Hills Regional Division No. 7	Education
Prairie Land Regional Division No. 25	Education
Prairie Rose Regional Division No. 8	Education
Red Deer Catholic Regional Division No. 39	Education
Red Deer School District No. 104	Education
Rocky View School Division No. 41	Education
St. Albert Protestant Separate School District No. 6	Education
St. Paul Education Regional Division No. 1	Education
St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38	Education
Sturgeon School Division No. 24	Education
Suzuki Charter School Society	Education
Westmount Charter School Society	Education
Westwind School Division No. 74	Education
Wetaskiwin Regional Division No. 11	Education
Wild Rose School Division No. 66	Education
Wolf Creek School Division No. 72	Education

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SCHOOL, UNIVERSITIES, COLLEGES AND HOSPITALS INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY ON A MODIFIED EQUITY BASIS[4]

Universities	***Ministry Annual Report***
Athabasca University	Advanced Education
The University of Alberta	Advanced Education
Colleges	
Alberta College of Art and Design	Advanced Education
Bow Valley College	Advanced Education
Grande Prairie Regional College	Advanced Education
Grant MacEwan College	Advanced Education
Keyano College	Advanced Education
Lakeland College	Advanced Education
Lethbridge Community College	Advanced Education
Medicine Hat College	Advanced Education
Mount Royal College	Advanced Education
NorQuest College	Advanced Education
Northern Lakes College	Advanced Education
Olds College	Advanced Education
Portage College	Advanced Education
Red Deer College	Advanced Education
Technical Institutes and The Banff Centre	
Northern Alberta Institute of Technology	Advanced Education
Southern Alberta Institute of Technology	Advanced Education
The Banff Centre for Continuing Education	Advanced Education
Regional Health Authorities and Other Health Institutions	
Alberta Cancer Board	Health and Wellness
Alberta Mental Health Board	Health and Wellness
Aspen Regional Health Authority	Health and Wellness
Calgary Health Region	Health and Wellness
Capital Health	Health and Wellness
Chinook Regional Health Authority	Health and Wellness
David Thompson Regional Health Authority	Health and Wellness
East Central Health	Health and Wellness
Northern Lights Regional Health Authority	Health and Wellness
Peace Country Health	Health and Wellness
Palliser Health Region	Health and Wellness

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ISSN 1481-3726
September 2006
Printed in Canada

Alberta